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President
Charlotte County

TERRY BURROUGHS

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MICHELLE LINCOLN
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Second Vice President
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LEE CONSTANTINE
Immediate Past President
Seminole County





BILL TRUEXFAC President
Charlotte County

LETTER FROM PRESIDENT

The collaborative efforts of our counties play a pivotal role in advancing the well-being of our communities, and I am confident that together, we can achieve great strides in the interest of our citizens. The policies contained herein are the culmination of the months of work of all 67 counties under the leadership of the FAC Policy Committees.

As we enter the 2024 Legislative Session, it is imperative that we fortify our commitment to fostering resilient and vibrant communities across the state of Florida.

Our shared responsibility compels us to advocate for policies that enhance the quality of life for our residents, promote economic growth, and address the unique challenges faced by our diverse counties.

Your expertise and advocacy are invaluable to the success of our Association, and I am eager to collaborate with each of you to ensure that our shared vision for Florida's future becomes a reality. Thank you for your dedication to public service and your unwavering commitment to the well-being of our communities. Together, we can make a lasting and positive impact on the lives of the people we are privileged to serve.



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AGRICULTURE & RURAL AFFAIRS



JOHN MEEKS Chair Levy County



SUSAN ADAMS Vice Chair Indian River County



JEFF SCALA Senior Associate Director of Public Policy jscala@flcounties.com

ADOPTED

SMALL COUNTY SURTAX

SUPPORT legislation that allows fiscally constrained counties to place a referendum on the ballot for voters to determine whether or not that County can levy the Small County Surtax at a combined rate up to 2% in combination with the levy of the Local Government Infrastructure Surtax.

RURAL ENTERPRISE ZONES

SUPPORT re-establishment of rural enterprise zone programs in Rural Areas of Opportunity

REGIONAL RURAL DEVELOPMENT GRANT WAIVER

SUPPORT eliminating match requirements providing flexibility to the Regional Rural Development Grants Program for Rural Areas of Opportunity

RURAL EXPANSION TOOLKIT REAUTHORIZATION

SUPPORT re-establishing the Rural Expansion Toolkit to provide marketing, training, consulting services, and site preparedness grants to assist Rural Areas of Opportunity in expanding their economic development efforts.

Adoption of ARA Guiding Principles



BROADBAND



GREGG WEISSChair
Palm Beach
County



LARRY HARVEY
Vice Chair
Putnam County



JEFF SCALA
Senior Associate
Director of Public Policy
iscala@flcounties.com

ADOPTED

LOCAL TECHNOLOGY PLANNING TEAM FUNDING

SUPPORT dedicated funding for Local Technology Planning Teams to enhance research collection for data-driven grant program implementation.

LIMITED REVISION TO DEFINITION OF BROADBAND SERVICE

SUPPORT modification of the definition of "communications services offered by governmental entities" within s. 350.81 F.S. to include education, healthcare, non-profit entities, and other county-affiliated entities that support governmental agencies for the public benefit.

Note: Two broadband proposals were incorporated into FTA Guiding Principles



COMMUNITY & URBAN AFFAIRS



STEVE GELLER
Chair
Broward County



KIMBLIN NESMITHVice Chair
Gadsden County



EDDY LABRADOR Senior Legislative Counsel elabrador@flcounties.com

ADOPTED

LOCAL OCCUPATIONAL LICENSING

SUPPORT legislation repealing Chapter 2021-214, Laws of Florida, including all the created or amended statutory provisions presently in effect, such as s. 163.211, F.S., to allow counties to retain the authority to operate programs requiring the licensure, certification, or registration of local general contractors and specialty contractors, and other occupations as determined by each county's governing body by ordinance or resolution. In the alternative,

SUPPORT legislation amending s. 163.211(2)(a), F.S., to remove the expiration date of local government occupational licensing requirements and programs existing on or before the effective date of Chapter 2021-214, Laws of Florida, including the job scopes identified in s. 489.117(4)(a), F. S., and others that were locally licensed prior to the effective date Chapter 2021-214, Laws of Florida, to ensure the health, safety and welfare of county residents and businesses.

SUPPORT legislation amending s. 489.117(4)(a)2., F.S., to clarify the exemption provided to counties in areas of critical state concern.

BUILDING INSPECTION FUNDS CARRYFORWARD

SUPPORT legislation amending Section 553.80(7)(a), Florida Statutes, regarding building inspection funds, which have severely limited a local government's ability to ensure they carry forward enough funds to cover pending inspections.

EXTRA-JURISDICTIONAL MUNICIPAL UTILITY SERVICES

SUPPORT legislation that provides that where a county has, by ordinance, established one or more utility service areas in the unincorporated area and where the county has the current ability to provide service, a municipality may not provide utility services within such county service area(s) without consent of the county.



COMMUNITY & URBAN AFFAIRS

CODE ENFORCEMENT ANONYMOUS COMPLAINTS

SUPPORT amending Florida law relating to county and municipal code enforcement to restore the authority allowing a code inspector to act on a complaint submitted anonymously before the passage of Chapter 2021-167, Laws of Florida.

TOURIST DEVELOPMENT TAX FOR WORKFORCE HOUSING

SUPPORT legislation allowing any county levying the tourist impact tax pursuant to s. 125.0108, F.S., to use a portion of the proceeds from "tourist development taxes" or "TDTs" authorized in Section 125.0104, F.S., for affordable, workforce, or employee housing for tourism-related workers.

GROWTH MANAGEMENT AMENDMENTS

SUPPORT legislation amending or eliminating Section 14 of Chapter 2023-304 (SB 250) to allow counties the ability to propose and adopt amendments to their comprehensive plan and land development regulations to appropriately plan for growth, and to propose and adopt related procedures to more efficiently and effectively review, approve, or issue site plans, development permits, or development orders.

RENTAL AND HOMELESSNESS ASSISTANCE

SUPPORT amending the current law to allow local jurisdictions to allocate funds towards home ownership, affordable housing construction and/or rental assistance with reduced rental eligibility restrictions to areas most in need through their Local Housing Assistance Plans according to current statutory financial AMI allocations.

CONDOMINIUM & COOPERATIVE STRUCTURAL INTEGRITY RESERVE

SUPPORT amending s.718.112, F.S., and s. 719.106, F.S., to extend the date a condominium or cooperative association must maintain reserves pursuant to a structural integrity reserve study or find a suitable funding mechanism to help condominium and cooperative associations reach such reserves.

Adoption of CUA Guiding Principles



FEDERAL EXISTING FEDERAL POLICIES/ADOPTED (2023-24)



KATHRYN STARKEY Chair Pasco County



RENE GARCIAVice Chair
Miami-Dade County



EDDY LABRADOR Senior Legislative Counsel elabrador@flcounties.com

RETAINED

NATIONAL FLOOD INSURANCE PROGRAM (NFIP) REFORM

SUPPORT reauthorization of the NFIP with legislative, policy and programmatic modifications to ensure no coverage lapses and to improve the affordability, transparency, and financial stability of the program through reforms in the following areas: 1) Affordability/Rate Structure; 2) Mapping/ Data Collection/Modeling; and 3) Mitigation.

OPPOSE any reauthorization efforts that are detrimental to policy holders, local governments, and the integrity of the program.

WATER (WATER RESOURCES DEVELOPMENT ACT)

SUPPORT bi-annual passage of the Water Resources Development Act that authorizes U.S. Army Corps of Engineers projects and policies that often have state-wide impacts to Florida, including Everglades' restoration, port and inlet construction, and beach nourishment projects.

SUPPORT restoration of congressionally directed spending.

UPPER KISSIMMEE BASIN WATER STORAGE PROJECTS

SUPPORT the inclusion of funding in the Water Resources Development ACT (WRDA) for studies and implementation of water storage projects within the Upper Kissimmee Basin to reduce harmful discharges, enhance central Florida water supply, and to mitigate negative economic impacts on communities surrounding Lake Okeechobee.

SUPPORT including the following language in the next WRDA bill: The Secretary is authorized to conduct a feasibility study for the following - Expanding the Lake Okeechobee Watershed Program, to the fullest extent of the Comprehensive Everglades Restoration Program (CERP), to include the Upper Kissimmee Basin and the headwaters of the Kissimmee River at the Shingle Creek tributary.



FEDERAL

EXISTING FEDERAL POLICIES/ADOPTED (2023-24)

DISASTER RECOVERY & PREPAREDNESS

SUPPORT increased investment in mitigation programs such as the Building Resilient Infrastructure and Communities (BRIC) Program, the Hazard Mitigation Grant Program and other partnerships between local and federal governments to complete mitigation projects and increase resiliency to disasters.

SUPPORT measures that ensure any supplemental disaster recovery assistance appropriated by Congress, including the Community Development Block Grant Disaster Relief (CDBG-DR), is expediated to states to be made available to disaster-impacted counties.

OPPOSE programmatic changes that would increase the local cost share for disaster recovery, such as implementation of a disaster deductible.

OFFSHORE OIL DRILLING

SUPPORT keeping Florida's east coast free from off-shore drilling and OPPOSE inclusion of Florida from offshore leasing in the proposed National Outer Continental Shelf Oil and Gas Leasing Program.

FEDERAL APPROPRIATIONS

SUPPORT the continuation of adequate funding of critical programs that provide resources for the provision of local services and local public infrastructure. These funding programs include, but are not limited to, the following:

- U.S. Army Corps of Engineers funds Everglades' restoration, port & inlet construction, maintenance, and beach nourishment (USACOE)
- Community Development Block Grant program (CDBG)
- Community Services Block Grant program (CSBG)
- Social Services Block Grant program (SSBG)
- Economic Development Administration (EDA)
- State Criminal Alien Assistance Program (SCAAP)

VETERANS

SUPPORT legislation requiring the U.S. Department of Veterans Affairs (VA) to provide case management support to local housing authorities under the VA-supported housing program.



FEDERAL

EXISTING FEDERAL POLICIES/ADOPTED (2023-24)

HEALTH CARE FOR NON-CONVICTED PERSONS

SUPPORT the reinstatement of federal health care benefits for non-convicted justice-involved individuals, including:

- · Benefits awarded to veterans.
- Services for patients in an inpatient mental health or substance use disorder treatment facility with more than 16 beds and to increase Medicaid reimbursement rates for said services.
- · Increase Medicaid reimbursement rates for all mental health and psychiatric care services.

NON-DOMESTIC SAND SOURCES

SUPPORT enabling the Secretary of the U.S. Army Corps of Engineers to allow counties to acquire sand by purchase, exchange or otherwise from non-domestic sources for the purpose of beach renourishment.

COVID-19 FEDERAL SUPPORT FOR STATE AND LOCAL GOVERNMENTS

SUPPORT the continuation and flexibility for state and local governments to assist with critical local response efforts and services from the COVID-19 pandemic through recovery funds.

LOW INCOME HOUSING TAX CREDIT

SUPPORT legislation expanding the 4% and 9% tax credits of the Low-Income Housing Tax Credit program to encourage more private development of affordable housing units.

CORAL REEFS

SUPPORT the State of Florida delegation working with the State of Hawaii delegation, and other delegations represented on the U.S. All Islands Coral Reef Committee and NOAA's Coral Reef Conservation Program, to hold a Congressional hearing on the status, trends, and urgent issues facing the U.S.'s coral reefs.

SUPPORT reauthorization of the Coral Reef Conservation Reauthorization Act of 2000, and additional recurring funding dedicated to improving the health of the nation's coral reefs. Also, recommend that NOAA (National Oceanic & Atmospheric Administration), in coordination with the states and territories, update the economic value of coral reefs for each region and establish a regular update schedule for these studies.



FEDERAL

EXISTING FEDERAL POLICIES/ADOPTED (2023-24)

HOUSING CHOICE VOUCHERS (SECTION 8) PORTABILITY

SUPPORT legislation to reform the Housing Choice Voucher (HCV) Program's mobility feature by eliminating the negative fiscal impact to an initial Public Housing Agency (i.e., the PHA that initially issued the HCV to a family) that results when a voucher family moves to a high-cost area and the receiving PHA bills the initial PHA to administer the voucher instead of absorbing the moving family into its (i.e., the receiving PHA) program.

OPPORTUNITY ZONES

SUPPORT legislation allowing county governments to select additional eligible census tracts within the limits of their boundaries to be designated as opportunity zones when an existing opportunity zone does not attract investment or is subject to documented insufficient investment.

IMMIGRATION

SUPPORT federal legislation that establishes a secure border, but ensures a reasonable and workable process for individuals who desire to better their economic prosperity to apply to come and work in the US, especially those in the agricultural and hospitality industries.

TRUCK WEIGHT RESTRICTIONS

OPPOSE legislation that seeks to increase truck size or weight limits beyond those in current federal law due to safety concerns and potential impacts on local roads.

ARPA FUNDING RECOUPMENT

SUPPORT legislation to prohibit the U.S. Department of Treasury from recouping previously awarded funds for projects and services that have been certified as complete for at least three years, which will be 2029.

SUPPORT the implementation of a statute of limitations for the remediation and recoupment of funds directly allocated to Counties under the American Rescue Act.

REAUTHORIZATION OF WORKFORCE INNOVATION AND OPPORTUNITY ACT

SUPPORT reauthorization of Workforce Innovation and Opportunity Act (WIOA) and the continuation of adequate funding of critical programs that provide resources for the provision of local workforce programs



OPPOSE redefining local workforce development board member participation to increase the percentage of union representation due to the shortfall of union representation in the state.

NEW FEDERAL PROPOSAL

ADOPTED

WRDA BEACH RENOURISHMENT PROJECTS

SUPPORTS amending the next (2024) Water Resources Development Act (WRDA) [22 U.S.C. § 2213(d)(1) (2021) (codifying Section 103(d) of the Water Resources Development Act of 1986)] to clarify Army Corps of Engineers' (ACOE) policy is consistent with the law concerning the provision of land, easements, rights-of-way, relocation, and dredged material disposal areas by a Non-federal project sponsor (e.g., county) and ensure the Corps' policy fulfills the goals of storm damage reduction projects in Florida.

FLORIDA RESOLUTIONS INCLUDED IN THE NACO AMERICAN COUNTY PLATFORM AND RESOLUTIONS 2023-24

COMMUNITY, ECONOMIC AND WORKFORCE DEVELOPMENT

- Resolution to Support Legal Migration to Strengthen Local Economies and Workforce;
 Commissioner Bill Truex, Charlotte County
- Resolution Supporting Adjusting the Basis for Establishing Affordable Housing Program Income Limits; Palm Beach County Board of County Commissioners

ENVIRONMENT. ENERGY AND LAND USE

- Resolution Supporting Completion of the Central and South Florida (C&SF) Flood
 Resilience Study, Commissioner Doug Smith, Martin County
- Resolution Supporting Authorization of the Water Resources Development Act (WRDA);
 Commissioner Doug Smith, Martin County
- Resolution Supporting the Sand Acquisition, Nourishment, and Development (SAND) Act of 2023 by Senator Rubio; Commissioner Doug Smith, Martin County

FINANCE. PENSIONS. AND INTERGOVERNMENTAL AFFAIRS

- **Resolution** to Support Federal Initiatives to Prevent Recoupment of American Rescue Plan Act State and Local Fiscal Recovery Funds; Commissioner Linda Barty, St. Lucie County
- **Resolution** to Amend the Medicaid Inmate Exclusion Policy in the Federal Social Security Act; Commissioner Linda Barty, St. Lucie County

HUMAN SERVICES AND EDUCATION

- Resolution Urging Congress and the Department of Homeland Security to Reduce the Immigrant and Non-immigrant Visa Backlog and Processing Times;
 Commissioner Bill Truex, Charlotte County
- Resolution to Address Food Insecurity in Military Families; Claudia Tuck, Director,
 Community Support Services, Alachua County

JUSTICE AND PUBLIC SAFETY

 Platform Change to Justice and Public Safety Platform—Maintain Local Control and Public Safety Priorities Under Federal Immigration Laws; Commissioner Bill Truex, Charlotte County



TELECOMMUNICATIONS & TECHNOLOGY

- Platform Change to Cybersecurity—Under POLICIES AND PRACTICES; Commissioner Gregg
 Weiss, Palm Beach County
- Resolution to Ensure the Participation of County Governments in the Development and Implementation of Broadband Expansion Efforts; Commissioner Gregg Weiss, Palm Beach County
- Resolution to Support Federal Solutions to the "Homework Gap,"
 Commissioner Terry Burroughs, Okeechobee County
- **Resolution** to Support a Permanent Federal Broadband Assistance Program; Commissioner Terry Burroughs, Okeechobee County
- Resolution in Support of Efficient Allocation of Affordable Connectivity Program Funds;
 Commissioner Gregg Weiss, Palm Beach County

FINANCE, TAX, & ADMINISTRATION (FTA)



JERRY DEMINGS
Chair
Orange County



MARIA MARINO
Vice Chair
Palm Beach County



BOB McKEE
Deputy Director of Public Policy
bmckee@flcounties.com

ADOPTED

FUEL TAX INDEXING

SUPPORT indexing local option fuel taxes to annual adjustments of the Consumer Price Index.

ELECTRIC VEHICLE REGISTRATION FEES

SUPPORT establishing a system to provide for electric and alternative energy to pay a "fair share" of the cost of operating the road system.

SUPPLEMENTAL DISTRIBUTION FULL FUNDING

SUPPORT creating a separate statutory allocation of a percentage of state sales tax necessary to provide \$2.5 Million for the Supplemental Distribution to achieve full formula funding for those counties eligible to receive funds from the Supplemental Distribution while preserving the current percent of sales tax provided to small counties through the Emergency Distribution.

PUBLIC RECORDS EXEMPTION—SENIOR COUNTY LEADERSHIP

SUPPORT amending s.119.071, F.S., to grant a public records exemption to allow the protection of the County Administrator/Manager/Coordinator, the County Attorney, and the senior-most security personnel.

CONTINUING CONTRACT THRESHOLDS

SUPPORT modifications to the Competitive Consultant's Negotiation Act (CCNA) by reducing the restrictions and expanding continuing contract thresholds.

FLORIDA COMMERCE (DEO) COMMUNITY ACTION PROGRAMS BUDGET AUTHORITY

SUPPORT an increase in the legislative budget authority for Florida Commerce to allow proper funding and implementation of the Low-Income Home Energy Efficiency Program (LIHEAP) and Community Services Block Grant (CSBG), and Weatherization Assistance Program (WAP). The budget authority should be increased to allow Community Action Agencies to maximize utilization of federal funding that has been allocated for these programs.



FINANCE, TAX, & ADMINISTRATION (FTA)

FISCALLY CONSTRAINED COUNTIES DISTRIBUTION REVISION

SUPPORT modification of the Fiscally Constrained Distribution in s. 218.67, F.S. to augment the revenue source for the program so that the program will return to historic funding levels and experience future growth while not impacting other local revenue sources.

PROPERTY ASSESSED CLEAN ENERGY (PACE) PROGRAM CLARIFICATION

SUPPORT clarification of legislative intent of the PACE statute and a county's authority to regulate a section 163.01(7) entity's activity within its jurisdiction; SUPPORT legislative affirmation of a local government's home rule authority to regulate the PACE entities operating within its boundaries under section 163.08.

STATE FUNDING TO OFFSET PROPERTY TAX REFUNDS FOR HURRICANE IDALIA

SUPPORT state funding to offset property tax refunds for Hurricane Idalia required under S.197.319

CASHLESS RETAIL PROHIBITION

SUPPORT a Cashless Retail Prohibition to ensure that all County residents—including those who lack access to other forms of payment, such as elderly, low income, and disabled persons—are able to participate in the County's economic life by paying cash for goods and services.

ADOPTION & AMENDMENTS TO FTA GUIDING PRINCIPLES (BROADBAND SECTION)

STATE DIGITAL EQUITY GRANTS

The Florida Association of Counties supports funding for State Digital Equity grants to include community outreach, data collection, plan development and analysis through digital navigators at the local level.

LOCAL PARTICIPATION IN BROADBAND EXPANSION EFFORTS

The Florida Association of Counties urges state and federal agencies to commit to the inclusion and engagement of counties in the earliest phases of the strategic planning and expansion of broadband services and access.



HEALTH, SAFETY, & JUSTICE (HSJ)



ROBERT BENDER
Chair
Escambia County



CARL ZALAKVice Chair
Marion County



BOB McKEE

Deputy Director of Public Policy bmckee@flcounties.com

ADOPTED

EMERGENCY BRIEFINGS PUBLIC MEETING EXEMPTION

SUPPORT legislation granting an exemption for county elected officials to be able to participate in emergency-related briefings during a declared state of emergency.

INMATE MEDICAL CARE

SUPPORT amending s. 409.9025(1), Florida Statutes, to allow incarcerated individuals to continue to receive medical assistance for any care, services, or supplies received during the course of their incarceration.

ANTI-HUMAN TRAFFICKING PROCUREMENT REQUIREMENTS

SUPPORT requirements for anti-human trafficking provisions related to all state, county, and municipal government procurement contracts.

MY SAFE FLORIDA PROGRAM

SUPPORT the continued investment in the My Safe Florida Program, and therefore:

- The Legislature should create a dedicated funding source to support the program on an annual basis.
- The Legislature should consider a match waiver for property owners who have received wind damage in the past and/or meet certain income thresholds.

EMERGENCY MANAGEMENT PREPAREDNESS AND ASSISTANCE TRUST FUND

SUPPORT the audit of the Emergency Management Preparedness and Assistance Trust Fund (EMPA) surcharge. The Legislature should direct the Florida Department of Revenue to audit how the Emergency Management Preparedness and Assistance Trust Fund (EMPA) surcharge is applied to all residential and commercial properties for compliance with s. 252.372, Florida Statutes.

ADOPTION & AMENDMENTS TO HSJ GUIDING PRINCIPLES



VOLUNTEER FIREFIGHTER CERTIFICATION IN FISCALLY CONSTRAINED COUNTIES

The Florida Association of Counties supports policies and programs targeted at supporting and enhancing volunteer firefighting services in rural and unincorporated communities, including providing state incentives for completion of certification requirements in fiscally constrained counties.

WATER & ENVIRONMENTAL SUSTAINABILITY (WES)



HOLLY RASCHEIN Chair Monroe County



HENRY DEAN
Vice Chair
St. Johns County



JEFF SCALA Senior Associate Director of Public Policy jscala@flcounties.com

ADOPTED

STORAGE TANK COMPLIANCE VERIFICATION PROGRAM

SUPPORT increased funding for Local Programs contracting with FDEP to administer the Storage Tank Compliance Program.

PETROLEUM RESTORATION PROGRAM

SUPPORT increased funding for Local Programs contracting with FDEP to administer the Petroleum Restoration Program.

WASTE-TO-ENERGY PROGRAM FUNDING

SUPPORT funding the Municipal Solid Waste-to-Energy Program.

STATEWIDE WATER RESOURCES

SUPPORT creation of a recurring five-year water-related work plan and statewide strategic plan.

SUPPORT increased funding for local water infrastructure projects with direction for coordination of the various state/regional entities funding water issues toward local priorities.

CONVERSION OF PRIVATE WELLS AND SEPTIC TANKS

SUPPORT recurring funding for conversion programs designed to move private wells to potable drinking water and private septic tanks to public wastewater collection systems. SUPPORT greater flexibility for programs that address the costs incurred by residents connecting to sewer and the proper abandonment of septic systems.

TRAIL IMPROVEMENTS

SUPPORT state construction, improvement, and designation of additional trails for Floridians to increase accessibility between urban and rural areas.

ALUM TREATMENTS ON SOVEREIGNTY SUBMERGED LANDS

SUPPORT action by the Legislature and Florida Department of Environmental Protection to allow sediment inactivation, such as Alum treatments, as a safe and effective method of reducing phosphorus loading in Florida water bodies, including Sovereignty Submerged Lands.



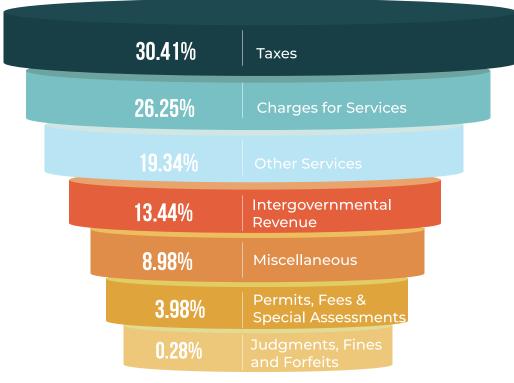
ADOPTION & AMENDMENTS TO WES GUIDING PRINCIPLES

PER- AND POLYFLUOROALKYL SUBSTANCES (PFAS)

The Florida Association of Counties supports establishing a dedicated, recurring funding mechanism for assessment and remediation of per- and polyfluoroalkyl substance (PFAS) contamination in soil, groundwater, and surface water. Assessment and remediation of PFAS should be conducted pursuant to risk-based corrective action strategies that categorize and remediate sites based on the relative risk to human health. FAC supports public information campaigns and creation of GIS dashboards to inform the public about existing PFAS sites.



WHERE DOES THE MONEY COME FROM?



WHERE DOES THE MONEY GO?

1.79%	Court-Related Expenditures	
3.45%	Economic Environment	
3.96%	Culture/ Recreation	
7.89%	Human Services	
11.31%	Transportation	
13.26%	Physical Environment	
16.13%	Other Uses and Non-Operating	
18.17 %	General Government Services	
24.05%	Public Safety	

FLORIDA ASSOCIATION OF COUNTIES

POLICY PROCESS



FAC PUBLIC POLICY



GINGER DELEGALExecutive Director





BOB MCKEE

Deputy Director of Public Policy







JEFF SCALASenior Associate Director of Public Policy



JARED GRIGAS
Policy Analyst



COURTNEY MOONEY
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