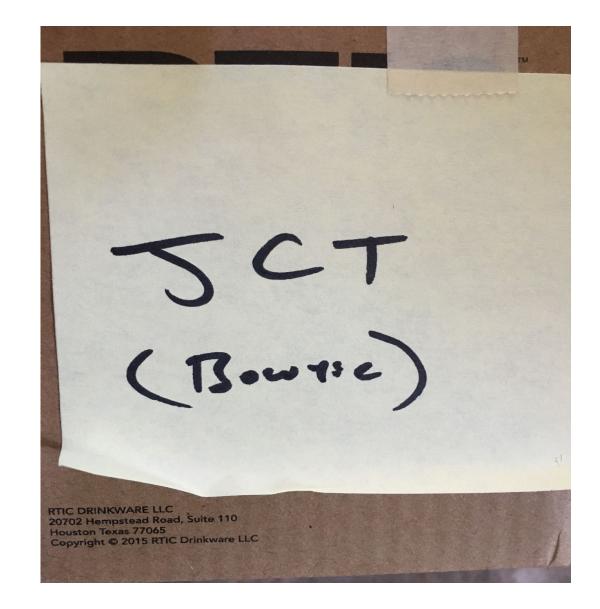
ANATOMY OF A LAWSUIT

PRESENTED BY:







Administrative Remedies

Employment actions (and some others) require a Claimant or Plaintiff to pursue or complete his or her Administrative Remedies.

- EEOC
- FCHR
- Worksharing Process



Administrative Remedies

Time Limits -

- 300 Days for Federal (Initial Action)
- 365 Days for State (Initial Action)
- 180 Days to Investigate
- 90 Days for Civil Action (Federal)
- 1 Year for Civil Action (State)
- 4 Years Worst Case



Examples

HEOS Forma (1 1997)			
CHARGE OF DISCRIMINATION	Charge	Presented To:	Agency(ies) Charge No(s):
This form is affected by the Privacy Act of 1974. See enclosed Privacy Act		FEPA	
Statement and other information before completing this form	X	EEOC	425-2020-
Florida Commission Or	n Human Re	lations	and EEOC
State or local Age	епсу, й алу		
Name (indicate Mr., Ms., Mrs.)		Home Phone (Inc.) Are	a Code) Date of Birth
Street Address City, State	and ZIP Code		
Named is the Employer, Labor Organization, Employment Agency, Apprenticesh Discriminated Against Ma or Others. (If more than two, list under PARTICULAR)		State or Local Governm	nent Agency That I Believe
Name		No Employees, Nembers	Phone No. (Include Area Code)
		15 - 100	
Street Address City, State	and ZIP Code		
8	and air Good		
		No. Employees, Members	Phone No. (Include Area Code)
EEOC-MLO)		
Para de Addressa			
Received 09	9-03-	-2020	
DISCRIMINATION HASED ON (Check appropriate box(ns).)		DATE(S) DISC Earlie	SEIMINATION TOOK PLACE
RACE COLOR X SEX RELIGION	NATIONAL ORIG		
RETALIATION AGE DISABLITY GE	I ENETIC INFORMATI	ON	
OTHER (Specify)			CONTINUING ACTION
THE PARTICULARS ARE (V additional paper is deeded, attach exits sheet(s)):			<u> </u>
I was previously employed by Respondent as a			osition in 2018. On
April 30, 2020, I applied for a vacant position as male) on May 1, 2020 stating that it is best to		ceived an email	
because of my sex (female) and because of my sexua			vas not nined
, , , , , , , , , , , , , , , , , , , ,			
I was discriminated against under Title VII of the Civil	_		
sex for not conforming to sex stereotypes about how my physical appearance, actions and/or behaviors.	women are	expected to pre	sent themselves in
my physical appearance, actions and or benaviors.			
I want this charge filed with both the EECC and the State or local Agency, if any.	NOTARY - When	necessary for State and L	ocal Agency Requirements
will advise the agencies if I change my address or phone number and I will cooperate fully with them in the processing of my charge in accordance with their			
precedures. I declare under penalty of perjury that the above a true and correct.	n that I have read the at knowledge, information	tove charge and that it is true to	
resource areas partially at perjuty titles are accorded title and collides.	SIGNATURE OF		and condi.
09/03/2020	SUBSCRIBED AN (month, day, year)	ID SWORN TO BEFORE I	NE THIS DATE
	,moran, day, yaar,		
Date Charging Party Star ature			



U.S. EQUAL EMPLOYMENT OPPORTUNITY COMMISSION

IT CO. Town 16" (14 to 8) U.S. EQUAL EMPLOYMENT OPPORTUNITY COMMISSION						
		DISMISSAL AND NOTICE	CE OF	RIGHTS		
fo:			Êrom:	Mobile Local Office 63 S Royal Street Suite 504 Mobile, AL 36602		
		verson(s) aggrieved whose identity is IAL (29 OFR §1601.7(a))				
HHOC Ohange	a No	EEGC Representative		12.00	Telephone No	
		ARLENE A. GORCEY,				
425-2020-		Investigator			(251) 304-7922	
THE EEOC	IS CLOSING ITS FI	LE ON THIS CHARGE FOR THE	FOLLO	WING REASON:		
	The facts alleged in the charge fail to state a claim under any of the statutes enforced by the REOC.					
	Your allogations did not involve a disability as defined by the Americans With Disabilities Act.					
	The Respondent employs less than the required number of employees or is not otherwise covered by the statutes.					
	Your charge was not timely filed with EEOC; in other words, you waited too long after the date(s) of the alleged discrimination to file your charge.					
Х	The EEOC issues the following determination: Based upon its investigation, the EEOC is unable to conclude that the information obtained establishes violations of the statutes. This does not certify that the respondent is in compliance with the statutes. No finding is made as to any other issues that might be construed as having been raised by this charge.					
	The EEOC has adopted the findings of the state or local fair employment practices agency that investigated this charge.					
	Other (briefly state)					
		- NOTICE OF SUIT (See the additional information of				
iscriminatiou may file wsuit mus est. (The tir	tion in Employment a lawsuit against the t be filed <u>WITHIN 90</u> me limit for filing suit b	sabilities Act, the Genetic Inform Act: This will be the only notice of respondent(s) under federal law in DAYS of your receipt of this not assection a claim under state law managers.	dismisi based o otice; o ay be d	sal and of your right to in this charge in federa r your right to sue base ifferent.)	sue that we will send you. I or state court. Your d on this charge will be	
lieged EPA	underpayment. This file suit may not be o	must be filed in federal or state co- means that backpay due for any collectible.	violatio	ons that occurred mor	e than 2 years (3 years)	
		On behalf of th	ie Comn	nission		
		Erika Las	" ALLA		00.40.0000	
indosures(s)			عصيد صدر		09-10-2020	
		Erika LaCor Local Office Di			(Date Melled)	
Marie A. Mattox, Esq. LAW OFFICE OF MARIE MATTOX, P.A 203 North Gadsden Street Tallahassee, FL 32301 Tallahassee, FL 32309						

EEOC Form 161 (11/2020)

U.S. EQUAL EMPLOYMENT OPPORTUNITY COMMISSION

DISMISSAL AND NOTICE OF RIGHTS

To:		From:	Mobile Local Office 63 S Royal Street Suite 504 Mobile, AL 36602	•			
	On behalf of person(s) aggrieved whose is CONFIDENTIAL (20 CFR §1601.7(a))	dentity is					
EEOC Char	rge No. EEOC Representative	•		Telephone No.			
	ARLENE A. GOR	RCEY,					
425-2020	-0 Investigator			(251) 304-7922			
THE EEC	OC IS CLOSING ITS FILE ON THIS CHARGE	FOR THE FOLLO	WING REASON:				
	The facts alleged in the charge fail to state a claim under any of the statutes enforced by the EEOC.						
	Your allegations did not involve a disability as defined by the Americans With Disabilities Act.						
	The Respondent employs less than the required number of employees or is not otherwise covered by the statutes.						
	Your charge was not timely filed with EEOC; in other words, you waited too long after the date(s) of the alleged discrimination to file your charge						
X	The EEOC issues the following determination: The EEOC will not proceed further with its investigation, and makes no determination about whether further investigation would establish violations of the statute. This does not mean the claims have no merit. This determination does not certify that the respondent is in compliance with the statutes. The EEOC makes no finding as to the merits of any other issues that might be construed as having been raised by this charge.						
	The EEOC has adopted the findings of the state or local fair employment practices agency that investigated this charge.						
	Other (briefly state)						
- NOTICE OF SUIT RIGHTS - (See the additional information attached to this form.)							
Title VII, the Americans with Disabilities Act, the Genetic Information Nondiscrimination Act, or the Age Discrimination in Employment Act: This will be the only notice of dismissal and of your right to sue that we will send you. You may file a lawsuit against the respondent(s) under federal law based on this charge in federal or state court. Your lawsuit must be filed WITHIN 90 DAYS of your receipt of this notice; or your right to sue based on this charge will be lost. (The time limit for filing suit based on a claim under state law may be different.)							
Equal Pay Act (EPA): EPA suits must be filed in federal or state court within 2 years (3 years for willful violations) of the alleged EPA underpayment. This means that backpay due for any violations that occurred more than 2 years (3 years) before you file suit may not be collectible.							
	C	On behalf of the Com	nission				
		rika LaCov	er	04/13/2021			
Enclosures(Erika LaCour, al Office Director		(Date Issued)			
cc:		-					
•	o Jason C. Taylor, Esq.						
	1550 Village Square Boulevard						
	uite 3 allahassee. FL 32309						

THE KRIZNER GROUP



State of Florida

Florida Commission on Human Relations

The Equal Opportunity Singleton . Followed the English 4075 Esplanade Way • Room 130 • Tatlahassee, Florida 32399-7020 (850) 488-7082 / FAX: (850) 487-1007 http://fchr.state.rl.us United in One Goal: Equal Opportunity and Mutual Respect



FCHR No. EEOC No.

COMPLAINANT

c/o Marie A. Mattox, Esquire Marie A. Mattox, P.A. 203 North Gadsden Street Tallahassee, FL 32301

RESPONDENT

c/o Jason Taylor, Esquire 1550 Village Square Boulevard, Suite 3 Tallahassec, FL 32309

DETERMINATION: NO REASONABLE CAUSE

Complainant filed a complaint of discrimination with the Florida Commission on Human Relations (Commission) alleging that Respondent committed unlawful discrimination on the bases of disability, sex, and retaliation, in violation of the Florida Civil Rights Act of 1992. As required in Rule 60Y-5.004(1), Florida Administrative Code (F.A.C.), the Commission's Office of Employment Investigations completed an investigation of this matter, which is reported in the Investigative Memorandum. The Commission's Office of General Counsel reviewed all available evidence and the Investigative Memorandum, and made a recommendation to me, as Executive Director of the Commission, that it is unlikely that unlawful discrimination occurred in this matter.

Pursuant to the authority delegated to me in Rule 60Y-5.004(3), F.A.C., I accept the Office of General Counsel's recommendation and issue this Determination: No Reasonable Cause. Based upon this determination, the Clerk shall serve both the Determination and the attached Notice of Determination upon the parties.

Cheyanne (Jostilla Executive Director

COMMISSIONERS

Monica Cepero Furi Landerdale

Libby Farmer Tullahussee

Murio Garza, Chair Lakewood Ranch

Даул Наимп Tallahassee

Larry Hart Fort Myerr

Darrick McGhee, Vice Chair Tallaharows

Kenyetta Mullins Moyé Yorkahooseen

Vivian Myrtetus Micent

Pameia Payne Jacksonville

Jay Pichard Tallahossee

Angela Primiano Hollywood



Some Exceptions

- Workers Compensation Retaliation
- 15th Amendment/42 U.S.C. § 1983



Additional Administrative Details

- No deadline for EEOC investigation claims can extend into years
- Fla. Stat. § 760.11(8) contains language as to FCHR completing process, but difficult to enforce
- Claims can be excluded if not in original administrative complaint, but entire document is considered – notice is issue – don't rely on boxes checked only



After the Administrative Action

- Civil Complaint is Filed Four Ways to End Case
 - Dismissal
 - Summary Judgment
 - Voluntary Resolution
 - Trial



Before We Get There

- Where is the best venue?
 - Federal vs. State Removal of an Action
 - Can you remove? (Federal Question/Diversity)
 - Should you remove?
 - How do I remove (I would love to remove this claim from existence)?
 - Pros and Cons

Dismissal

- Focus of Court's Analysis is the Complaint
 - Four Corners Concept (Check Attachments)
 - Allegations Accepted as True
 - Court's Question is "Do Allegations Establish a Claim?"
 - Federal court has broader option, if possible
- Where dismissal not possible, Answer and Affirmative Defenses are filed, then Discovery



Dismissal Examples

Claim

- Bill allegedly rear ends Jason's car. Jason sues Bill for negligence and damages
- Primary Elements Liability, Causation, Damages

Not a Claim

- Bill allegedly rear ends Jason's car. Jason sues Susan, not an owner, not at the scene, for Bill's negligence
- No basis for liability, therefore, no causation or damages



Discovery Process

- Florida/Federal Process Allows for Broad Range of Discovery
 - Issue is whether the information sought will lead to the discovery of admissible evidence – does not require everything to be admissible
- Court has the ability to address overburdensome discovery or require cost-sharing, but burden is on producing party to demonstrate burden or cost
- Parties have obligation to save information once there is the possibility of a claim or face a claim of spoilation.



Discovery Types

- Written Discovery
 - Interrogatories (written questions and answers responses under oath) (limited to 30 questions, inclusive of subparts)
 - Request for Production (requests for documents/things)
 - Request for Admissions (requests to admit factual points/parts of case) (limited to 30 requests)



Discovery Types

- Not Written
 - Depositions
 - Duces Tecum
 - Corporate Representative
 - Witness
 - Inspection of Item or Location



Current Discovery Issues

- **■** Electronic Discovery
 - How many emails do you send in a day? Would your Grandmother be proud of the language?
 - IT Involvement
 - Cost (Actual Dollars and Time)
- Document Retention Schedules/Actions
- Alteration of Documents
- Decision by Committee/Puzzle Piece Witnesses



Evolving Discovery

- Scorched Earth Processes
- Virtual vs. In-Person
- Who Is In the Attorney/Client Umbrella
- Evolution from "Riding the Circuit" to "Turning Over Every Stone"



Summary Judgment

- Legal Decision By the Court (Judge)
 - Judge can make legal decisions with "undisputed material facts"
 - Factual disputes credibility, he said/she said, disputed testimony or documents – these issues are jury issues
 - Summary judgment denial does not mean Plaintiff success, but does mean more risk, more expense
 - Federal court remains (slightly) better venue for SJ option



Summary Judgment

- Federal Court will impose schedule deadlines
- State Court requires sufficient notice for hearing (20 days after motion filed)
- Process is to provide court with evidence from discovery (testimony and documents to demonstrate
 - No disputed material facts
 - Legal judgment on case issues is appropriate

Resolution

- Yes, this means a settlement
- Yes, it often means a payment of money
- Yes, it is frustrating
- Yes, it can encourage claims
- Can be formal (think Arbitration or Mediation) or informal (negotiation)
- Informal can occur at any time
- Courts generally require mediation of cases
- End result usually results in meeting at the point of equal unhappiness



Trial

- 6 (State) or 12 (federal) people making the decision
- Judge is gatekeeper; jury is decision-maker
- 18 months of work reduced to 3 to 5 days
- Jury compromise can be a concern
- Must prepare case as if this is relatively certain
- Limitation or exclusion of issues in the form of a Motion in Limine/Objections is as important as what is admissible
- Not what is on TV
- Mistakes are made by judges and juries

Need More?

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850-386-3747

Jason Taylor jtaylor@thekriznergroup.com