# FLORIDA ASSOCIATION OF COUNTIES, INC. 2009 STRATEGIC PLANNING COMMITTEE

On this 14<sup>th</sup> day of November, 2007, the Board of Directors of the Florida Association of Counties, Inc. ("FAC") hereby creates the 2009 Strategic Planning Committee in accordance with Article VIII of the FAC Bylaws and the following:

## Statement of Purpose

The FAC membership adopted a strategic plan for the organizational development of the Florida Association of Counties in June 2004. The 2004 strategic planning committee undertook a visioning exercise and proposed a blueprint for the Association's development from 2004 to 2009. The Association has a history of redeveloping its strategic focus and planning as a prudent business practice. In addition, since 2004, the Association has undergone significant changes and the counties across the state have endured challenging policy shifts on complex statewide issues. Accordingly, the Association needs to reexamine its strategic plan and form a committee to begin that task.

#### **Committee Structure**

Members. The Strategic Planning Committee shall be composed of those persons appointed by the President. Only commissioners in good standing will be permitted to vote on committee matters. Past-president Commissioner Welton Cadwell (Lake) shall serve as chair of the committee.

Meetings. The Strategic Planning Committee may meet as many times as necessary to accomplish its purposes but shall complete its work and report back to the Board of Directors no later than the regularly scheduled Board meeting during the 2009 FAC Annual Conference.

Staffing. The Committee's work will be supported by FAC staff which may also retain research, facilitation and other services as needed by the Committee. It is anticipated that the 2008-09 budget will contain approved expenditure amounts to ensure the Committee's success.

### **Committee Function**

The Committee shall research, analyze, revise and recommend a strategic plan for the Florida Association of Counties to be presented for adoption by the FAC membership in 2009. The Committee will develop goals for the strategic planning process and perform or ensure the performance of all functions necessary and prudent in planning for those goals. The Committee should consider the following topic, already identified by the Board of Directors, as a part of its proceedings: a full examination of FAC's political partnerships, strategy,

and participation, including grassroots development, coalition building, and Association policy development and implementation strategies.

## Reservation and Sunset

The 2009 Strategic Planning Committee shall continue in existence until December 31, 2009, at which time the committee will automatically dissolve unless the Board of Directors affirmatively acts to extend the term of the Committee. The Board of Directors reserves the right to otherwise modify, amend or abolish the committee and any aspects related thereto by majority vote at any regular or specially called meeting of the Board of Directors.

Commissioner Teresa Jacobs

President

Attest by:

Christopher L. Holley Executive Director