

2021



ANNUAL REPORT

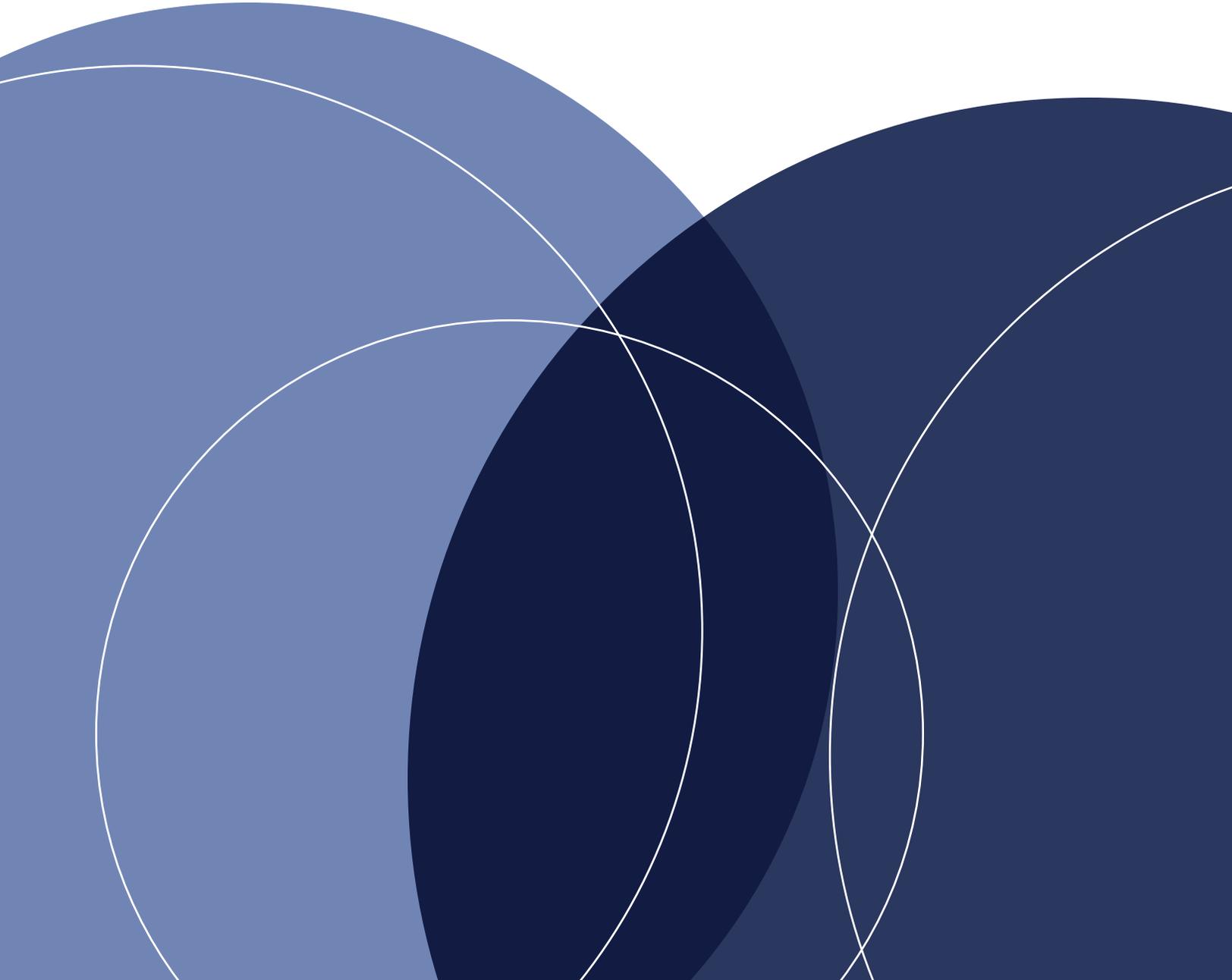




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GENERAL MEMBERSHIP

100%

OF FLORIDA'S
COUNTIES
ARE FAC
MEMBERS



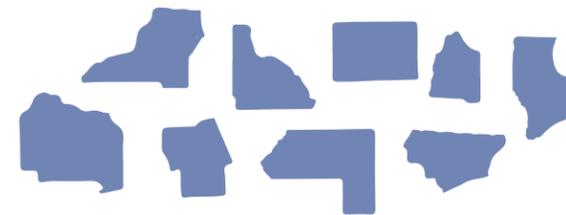
117

COUNTY OFFICIALS ON
FAC COMMITTEES & CAUCUSES



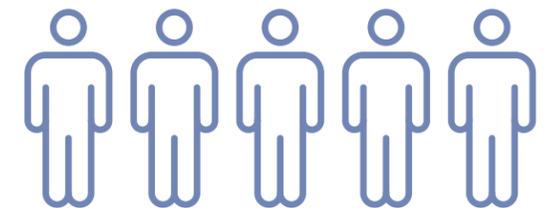
388

COUNTY OFFICIALS ATTENDED
AT LEAST ONE FAC EVENT



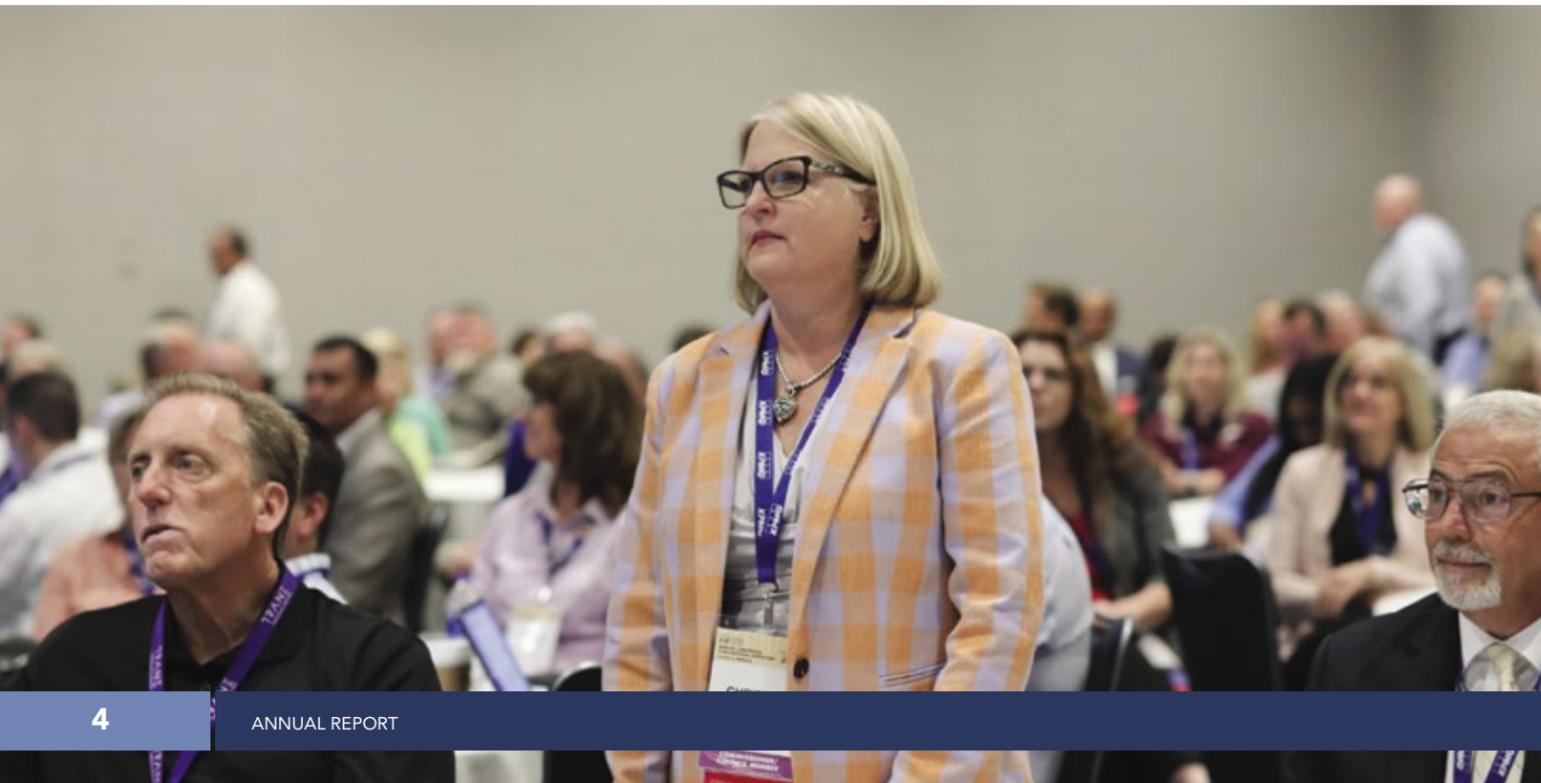
Alachua, Flagler, Gadsden, Gilchrist, Gulf,
Hardee, Lafayette, Leon, and Manatee
counties had all county commissioners
registered for at least one FAC event.

FLAGLER AND GADSDEN COUNTIES
HAD ALL COUNTY COMMISSIONERS
REGISTERED FOR TWO FAC EVENTS.



HOME RULE ADVOCACY

- Prevented preemption of vacation rentals to the state that would thus prohibit a local law, ordinance, or regulation from allowing or requiring inspections or licensing of vacation rentals (SB 552)
- Defeated preemption that would have prevented local government from using public funds to retain a lobbyist to represent the local government before the legislative or executive branch (HB 215)
- Stopped preemption creating the “Occupational Regulation Sunset Act” that would have established a schedule for systematic review of the costs and benefits of occupational regulatory programs to determine whether to allow the program to expire, renew with/without modifications, or provide other action over a four-year period by the legislature (SB 344/HB 471)
- Supported legislation that renames the Southeast Florida Coral Reef Ecosystem Area to honor former Representative and Broward County Commissioner, Kristin Jacobs, who passed the original legislation that created the Southeast Florida Coral Reef Ecosystem Area from Martin County to Biscayne Bay (HB 217)
- Rallied behind a measure that adopted provisions from several broadband bills to create a multifaceted approach to tackling the Digital Divide in Florida, in turn addressing broadband and mapping improvements, establishing a “Opportunity Grant” program, and securing funding for broadband (HB 1239)
- Backed e-fairness legislation that applied Florida’s sales and use tax to online/e-commerce sales from out of state retailers regardless of whether the entity has a physical presence within the state (SB 50)



ENGAGING COUNTY LEADERS

FAC held four successful conferences increasing our overall participation from commissioners and county staff.

ANNUAL CONFERENCE

4% ↑

overall increase in attendance

LEGISLATIVE DAY

14% ↑

overall increase in attendance

INNOVATION & POLICY CONFERENCE

39% ↑

overall increase in attendance

LOOK AHEAD IN EVENTS

**JUNE 28 –
JULY 1, 2022**

2022 Annual Conference
& Educational Exposition

Hyatt Regency Orlando
Orange County

**SEPTEMBER
14 – 16, 2022**

2022 Innovation & Policy Conference

JW Marriott Miami
Miami-Dade County

**NOVEMBER 30 –
DECEMBER 2, 2022**

2022 Legislative Conference

Hilton St. Petersburg Bayfront
Pinellas County



In 2021, 40 county commissioners graduated from the CCC program while 8 county commissioners graduated from the ACC I program, 14 county commissioners graduated from the ACC II program, and 9 county staff graduated from the CGE program.

CCC Graduates:

- Mary Alford (Alachua County)
- Diane Andrews (Bradford County)
- Michael Barker (Walton County)
- Jeremiah R. Blocker (St. Johns County)
- Bert B. Boldt II (Franklin County)
- Betsy Condon (Clay County)
- Andrew Dance (Flagler County)
- Joseph Earman (Indian River County)
- Craig Estep (Sumter County)
- Rene Flowers (Pinellas County)
- Judith George (Hardee County)
- Barbara Girtman (Volusia County)
- Jeff Gold (Marion County)
- Maribel Gomez Cordero (Orange County)
- Brian Hamman (Lee County)
- Stacey Hetherington (Martin County)
- Ramon Iglesias (Hendry County)
- George W. Kruse (Manatee County)
- Amy Lockhart (Seminole County)
- John Martin (Nassau County)
- William Martin (Gilchrist County)
- Oren L. Miller (Sumter County)
- Laura Moss (Indian River County)
- Kimblin NeSmith (Gadsden County)
- Michael Newman (Taylor County)
- Clint Pate (Jackson County)
- Anna Prizzia (Alachua County)
- Jim Renninger (Clay County)
- Kevin Roberts (Highlands County)
- Gary R. Search (Sumter County)
- Carolyn Spooner (Bradford County)
- Paul Stephenson (Dixie County)
- Jamie Storey (Dixie County)
- Mayra Uribe (Orange County)
- James Valentine (Dixie County)
- Robert S. Weinroth (Palm Beach County)
- Billie Wheeler (Volusia County)
- Marihelen Wheeler (Alachua County)
- Christian Whitehurst (St. Johns County)
- Brian Williams (Madison County)

ACC I Graduates:

- Kelly Owens (Okeechobee County)
- William Hale (Suwannee County)
- Christine Moore (Orange County)
- Len Stapleton (Suwannee County)
- Harold E. Jenkins II (Martin County)
- Scott Monlyn (Calhoun County)
- Joe Mullins (Flagler County)
- Gregg K. Weiss (Palm Beach County)

ACC II Graduates:

- Terry Burroughs (Okeechobee County)
- Ken Cornell (Alachua County)
- Donald O'Brien (Flagler County)
- Alston Kelley (Madison County)
- Michelle Stone (Marion County)
- Aaron C. Bell (Nassau County)
- Michelle Coldiron (Monroe County)
- Noey Adam Flores (Hardee County)
- Thomas Ford (Nassau County)
- Danny Glidewell (Walton County)
- Rick Minor (Leon County)
- Kenny Thompson (Bradford County)
- Arlene Tuck (Highlands County)
- Donnie Waldrep (Madison County)

CGE Graduates:

- Morgan Cook (Charlotte County)
- James Coyle (Lake County)
- Latoya Gainey (Alachua County)
- Dede Hinote (Walton County)
- Nathan Kervin (Walton County)
- Jeff Massey (Washington County)
- Jonathan Owens (Escambia County)
- Jeffrey Rogers (Hernando County)
- Rena Rountree (Washington County)

PROFESSIONAL DEVELOPMENT

BY THE NUMBERS



522

CCC graduates since inception



267

ACC I graduates since inception



28

ACC II graduates since inception



22

CGE graduates since inception

2021 BEST PRACTICES AWARD WINNERS



Charlotte County –
Building a Qualified Labor Force through Creativity and Innovation



Flagler County –
Fire Rescue Community Paramedicine



Leon County –
www.LeonCountyWater.org
"Your Source on Our Most Vital Resource"



Orange County –
#IGotMyShot Communications Campaign to Combat Vaccine Hesitancy

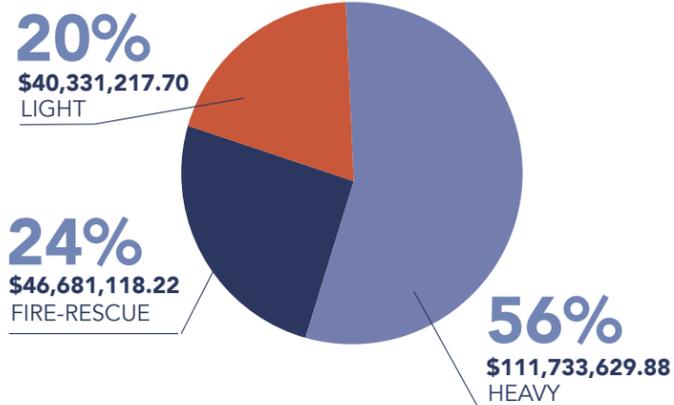


Volusia County –
Implementation of Amendment 10 Through Collaboration Despite a Pandemic

SAVING TAX DOLLARS WHILE PROVIDING VALUE ADDED RESOURCES TO FLORIDA'S COUNTIES



61 counties received competitive discount pricing on vehicles and equipment by partnering with the Florida Sheriffs Association.



Counties spent \$198,745,965.80 on vehicle and fire rescue contracts through FSA with a total of 2,584 total items purchased.



- 9 counties financed their infrastructure and capital needs through the Florida Local Government Finance Program (FLGFP), a flexible, low-interest, short- to medium-term loan program.
- Sarasota County took advantage of \$15.1 million for West Dearborn Street Improvements, Fire Station Roof Replacement, and refinancing.
- Charlotte County, Hardee County and the City of Kissimmee also used FLGFP in 2021 to refinance their loans - totaling \$23 million.
- Since program inception in 1991, FLGFC has lent over \$2.6 billion to 50+ Florida local governments.



- Retained 100% of FACT members at policy renewal and added Gulf County as a new FACT member.
- The 2021 FACT Risk Management Conference was held October 14, 2021, in St. Johns County, Florida. There were a total of 63 attendees pre-registered for the conference.
- The FACT quarterly risk management roundtables were held virtually to start the year in January 2021 and then in a hybrid setting for the remainder of 2021. These roundtables provide an interactive learning and risk management application model that has proven to be an effective and viable tool for all participants.



- Total Fund Balance as of 9/30/21: \$1,660,941,430
- Number of Florida Trust members as of 9/30/21: 107
- The Florida Trust is the longest running, member-owned and member-governed local government investment pool in Florida.
- The Florida Trust is designed to complement existing investment programs by providing investment vehicles for funds that can be invested in short- to intermediate-term securities and have returns generally greater than the national average for money market instruments.

SHARING COUNTY NEWS CALENDAR

FAC once again held the annual calendar photo contest, collecting 315 photos for consideration in this highly anticipated publication.



Received submissions from 46 counties



Palm Beach County had the most submissions

WINNERS:

- Okaloosa County (Cover)
- Sarasota County (December 2021)
- Hardee County (January)
- Pasco County Wakulla County (March)
- Flagler County (April)
- Pinellas County (May)
- Escambia County (June)
- Lee County (July)
- Alachua County (August)
- Martin County (September)
- Highlands County (October)
- Charlotte County (November)
- DeSoto County (December 2022)
- Palm Beach County (Back Cover)

FAC SOCIAL MEDIA – 2021

140,248 Twitter impressions

- 75 New Followers
- 45,642 Profile Visits
- 1,224 Mentions

4% increase in outreach since the previous year

- posts reached 60,695 people
- 1,796 Engagements (Reactions, Shares, Comments)
- 2,894 Total Followers
- 2,486 Total Page Likes

693 followers

- a 14% increase in followers from 2020
- 2,479 engagements (likes and comments).

Remember to use #LocalRules or #FACinAction when attending any FAC events or reporting any county news.

COMMUNICATIONS

FAC sent a total of 708 e-blasts throughout 2021

NEWS & NOTES

News & Notes, a newsletter dedicated to featuring pertinent information relevant to counties, educational articles, and innovative counties ideas, receives an average open rate of 28% with a total distribution of 2,941.

NEWS CLIPS

Sharing news headlines most relevant to Florida's counties, News Clips receives an average open rate of 32%. It is distributed to 2,213 county officials and staff.

FAC MENTIONED IN ARTICLES

In 2021, FAC was mentioned or used as an expert source in 793 articles, a 66% leap from the previous year.

AFFILIATES



132 MEMBERS



293 MEMBERS



59 MEMBERS

FINANCIAL – 2021 INCOME



ENTERPRISE PROGRAMS



DUES



CONFERENCES



OTHER



COMMUNICATIONS

FAC STAFF

EXECUTIVE



Virginia "Ginger" Delegal
EXECUTIVE DIRECTOR



Mark Logan
SNIFFEN & SPELLMAN
GENERAL COUNSEL



Emily Anderson
EXECUTIVE COORDINATOR

PUBLIC POLICY



Davin Suggs
DEPUTY EXECUTIVE
DIRECTOR



Bob McKee
DEPUTY DIRECTOR
OF PUBLIC POLICY



Jeff Scala
ASSOCIATE DIRECTOR
OF PUBLIC POLICY



Edward Labrador
LEGISLATIVE COUNSEL



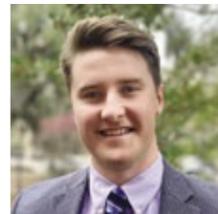
Milan Clayton
PUBLIC POLICY
COORDINATOR



Sara Henley
POLICY ANALYST



Shiloh McPherson
POLICY ANALYST



Jared Grigas
POLICY ANALYST

INSTITUTE FOR COUNTY GOVERNMENT



Eric Poole
EXECUTIVE DIRECTOR



Becky Berentsen
EDUCATION MANAGER



Faye Brainard
EXECUTIVE ASSISTANT
FOR EDUCATION

EXTERNAL AFFAIRS



Cragin Mosteller
DIRECTOR OF
EXTERNAL AFFAIRS



Tracy Kusmierz
COMMUNICATIONS
MANAGER



Latoya Washington
CORPORATE
RELATIONS MANAGER



Katie Clark
DEVELOPMENT
COORDINATOR



Kelli Williams
EVENTS MANAGER



Tammy Horne
MEMBERSHIP SERVICES
AND EXECUTIVE ASSISTANT

INTERNAL AFFAIRS & FINANCIAL SERVICES



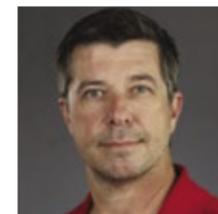
Anna R. Doughty, CPA
DIRECTOR OF INTERNAL
AFFAIRS & FINANCIAL SERVICES



Connie Roddenberry
ACCOUNTING MANAGER



Sue Hopkins
ACCOUNTING ASSISTANT



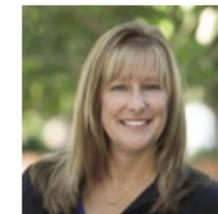
Robert Swandol
IT MANAGER



Teresa Martin
OFFICE MANAGER



Sori Sutton
ADMINISTRATIVE
ASSISTANT / RECEPTIONIST



Kim Morgan
SR. EXECUTIVE
ASSISTANT



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