

# **The Pinellas County Reentry Project**

## *Strategic Plan to Reduce Recidivism*

Fiscal Year 2009-2014

(Revised, 2010)

Pinellas County Department of Justice and Consumer Services,  
Office of Justice Coordination

# **The Pinellas County Reentry Project**

## **Strategic Direction to Reduce Recidivism**

(Revised, 2010)

Pinellas County is a densely populated peninsula with approximately 921,000 residents and an additional 50,000 seasonal residents. As a beach community, Pinellas County boasts roughly 4 million visitors per year with a range of supporting industries. The Pinellas County Sheriff's Office operates the local jail serving 24 municipalities and unincorporated areas within the County. Within this area, along with the Sheriff's Office, eleven municipal law enforcement agencies and two campus police departments share primary policing responsibilities.

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Currently, Pinellas County sees roughly 54,000 jail bookings each year. The average daily jail population hovers at roughly 3,000, down from a peak of close to 3,700. Additionally, over 2,000 releases return to Pinellas County each year on average from the Florida Department of Corrections. At its peak, local stakeholders representing the criminal justice system and human service systems partnered on a series of actions to aid in jail population reduction and offender service needs upon release from federal, state, and local incarceration facilities. A study was conducted involving 140 stakeholders from 30 organizations that reviewed processes. The study spoke highly about the innovation and efforts already undertaken including jail services, mental health jail diversion, drug court, and reentry services.

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While Pinellas has many excellent programs, it is recognized that these programs must find new avenues to coordinate in order to become part of the effective solution needed to

ultimately reduce recidivism, sustain jail decreases, and avoid new crowding situations.

This document outlines a series of program goals designed to create a dynamic reentry environment built from existing successes that leverages collaboration and planning over the next five years.

## I. Five Year Target Goals to Reduce Recidivism in Pinellas County Florida

The Pinellas County Reentry Project, which serves as the Reentry Task Force for Pinellas County in concert with the Public Safety Coordinating Council has adopted the following definitions of recidivism and timeline -for achieving a goal of 50% reduction in recidivism.

1. **50%** Reduction in Recidivism by Jurisdiction (county, state and federal releases to Pinellas County)
2. **50%** increase over five years in number of offenders using services (based on funding availability through grants and tax dollars diverted from corrections)
3. 3 year re-arrest/violation free
4. 1 year reporting periods established for comparison of data
5. Uniform data collection available to all service providers by **2012**
6. Program Evaluation implemented in **2010** with recommendations implemented annually

Jurisdiction	Current Recidivism Rate *	2010 % Reduction (cumulative)	2011 % Reduction (cumulative)	2012 % Reduction (cumulative)	2013 % Reduction (cumulative)	2014 % Reduction (cumulative)	Projected Recidivism Rate by 2015
PCSO	38	2 (2)	4 (6)	6 (12)	7 (19)	8 (27)	27.7
DOC	33	2 (2)	3 (5)	4 (9)	5 (14)	5 (19)	26.4
FBOP	41	2 (2)	4 (6)	5 (11)	5 (16)	5 (21)	32.4

\* This rate was established by data acquired locally from PCSO, Project New Attitudes program (2001-2007-sentenced inmates studied in control groups-actual rate is higher and being studied), state, FDC released information, Federal Bureau of Prisons release information

## **II. Reentry Project Goals Aimed at Reducing Recidivism in Pinellas County by**

**50% over the next five years:**

### **Goal 1: Provide reentry services to ex-offenders entering Pinellas County from local jail and state prison facilities.**

*Objective 1 Create connections to existing services and assess the gaps and needs for new services.*

Task 1: Examine current reentry services system map  
Timeline: March 2010, ongoing

Subtask 1: Create new virtual system map of service partners and providers  
Timeline: March – May 2010, update quarterly

Subtask 2: Quarterly update on service providers to add/eliminate from system map  
Timeline: Bi-annually, ongoing.

*Objective 2: Create a Re-Entry Center where offenders upon release can find services under on roof*

Task 1: Acquire space near Criminal Justice Complex  
Timeline: March 2010, ongoing (ACHIEVED: March 2010)

*Objective 2: Create opportunities to strategically place reentry services to afford the maximum opportunity for success.*

*Objective 3: Develop community based partners who will provide services to released ex-offenders at a Re-Entry Center, Reentry Navigation*

Task 1: Identify program partners to provide service at reentry center  
Timeline: April 2010, ongoing

Task 2: Create virtual scheduling system for use of service providers at reentry center  
Timeline: April-June, 2010, ongoing

Task 3: Coordinate system with Goals 6, 7 below to ensure greatest efforts in process and outcome evaluations  
Timeline: Ongoing

*Objective 4: Develop a pre-release service model to link with offenders leaving jail or prison into Pinellas County, Reentry Navigator*

Task 1: Meet with Program Services supervisor to create a master plan of service provision to accomplish this goal

Timeline: April 2010, meet quarterly

Subtask 1: Implement goals of master plan

Timeline: May 2010, ongoing

*Objective 5: Increase annually the number of ex-offenders who are provided reentry services by 10% annually*

Task 1: Create Portal of Entry with the Florida Department of Corrections

Timeline: March 2010, ongoing

Subtask 1: Work with Pinellas County Sheriff's Office to establish a process for registration for returning releases from FDC to Pinellas

Timeline: April-June, 2010, ongoing.

Task 2: Promote Portal of Entry to inmates being released from Pinellas County Jail

Timeline: Immediate, ongoing

Subtask 2: Work with Program Services Supervisor to arrange ongoing presentations of services to Jail Social Workers, Jail Programs

Timeline: April 2010, ongoing

**Goal 2: Create strong community connections for ex-offenders to maintain support and services and reduce opportunities for recidivism.**

*Objective 1: Link ex-offenders to community providers of service*

Task 1: Support Goal 1, Objectives 2-4 in establishing reentry center and bringing appropriate services into that center

Timeline: Immediate, ongoing

Task 2: Engage offenders both pre and post release from FDC and PCJ to accept services provided through pre release assessment and linkages to PCREC

Timeline: April-June 2010, ongoing

Task 3: Increase ex-offenders who take advantage of services by 10-15% annually

Timeline: Measured annually as part of process and outcome evaluation

*Objective 2: Link the families of ex-offenders to community providers of service*

Task 1: Support Goal 1, Objectives 2-4 in establishing reentry center and bringing appropriate services into that center  
Timeline: Immediate, ongoing

Task 2: Engage families of offenders to encourage both pre and post release from FDC and PCJ to accept services provided through pre release assessment and linkages to PCREC  
Timeline: April-June 2010, ongoing

*Objective 3: Engage the community to the issue of reentry as a cost savings measure*

Task 1: Develop cost benefit analysis tools to measure reductions in recidivism  
Timeline: May 2010, ongoing

Task 2: Make sure to conform cost benefit analysis tool to process, outcome evaluations  
Timeline: Quarterly, Bi-annually, Annually

Task 3: Release reports to media to market success of programming, as part of plan of sustainability  
Timeline: Ongoing

*Objective 4: Engage individuals to serve as mentors to returning offenders as a demonstrated strategy to build community linkages, support networks and reduce recidivism.*

Task 1: Establish the Second Chance Mentoring Academy to provide education and training to mentors, reentering offenders and community-based practitioners working in the related field.

Task 2: Integrate education and training opportunities into reentry continuum of services to ensure sector's use of demonstrated methodology, effective use of limited funds, no duplication of effort and maximization of service effort.

Task 3: Evaluate outcomes of returning offenders partnered with a mentor to similar reentering offenders without a mentor and respective rates of recidivism – if any.

Task 4: Share program outcomes/findings with local, state and federal justice and prison policy leadership and potential funding sources.

**Goal 3: Develop strong employment opportunities for ex-offenders within Pinellas County.**

*Objective 1: Based on the employment successes of existing programs, build a shared database of offender-friendly employers.*

*Objective 2: Work with community and civic agencies to increase that database.*

Task 1: Create opportunities for Pinellas County Reentry Project members to address organizations such as Chambers of Commerce, Rotary Clubs, etc.

Timeline: Ongoing

Subtask 1: Educate organizations about incentives to hire ex-offenders such as tax credits, bonding and support system.

Timeline: Ongoing

Task 2: Create opportunities for ex-offender participation in micro-enterprises.

Subtask 1: Partner with agencies that currently operate micro-enterprises.

Timeline: Identify May 2010, begin partnerships June 2010, ongoing

Subtask 2: Seek funding for creation of micro-enterprises.

Timeline: Begin June 2010, ongoing

*Objective 3: Develop database of ex-offender friendly businesses for employment*

Subtask 1: Work with program partners to identify current businesses that are ex-offender friendly

Timeline: Immediate, ongoing

Subtask 2: Map out a master plan with program partners to develop employment opportunities for ex-offenders

Timeline: May-July 2010, ongoing

*Objective 4: Grow database; increase the number of ex-offender friendly businesses by 15% annually through education on advantages of such*

Timeline: Ongoing

**Goal 4: Develop programmatic connections between jail and court programs and reentry services.**

*Objective 1: Engage reentry service providers to partner with jail programs, and vice versa*

Task 1: Have program partners bridge any gaps in services

Subtask 1: Identify synergies in existence between programs

Timeline: April –August 2010, ongoing

Subtask 2: Develop greater synergies between programs

Timeline: Ongoing

Task 2: Coordinate efforts between court programs, in jail programs and reentry

Subtask 1: Develop and increase reentry services between court and jail programs  
Timeline: Ongoing

*Objective 2: Engage reentry service providers to partner with court programs, and vice versa*

*Objective 3: While maintaining safety and security, analyze the statutory and regulatory hurdles of reentry for offenders, and the rules and practices which adversely affect the population*

Task 1: Convene meeting of PCRCP partners to analyze what statutory and regulatory hurdles exist for reentering offenders  
Timeline: May 2010

Subtask 1: Identify if any state or local issues general orders have eliminated any such barriers  
Timeline: May 2010

Subtask 2: Make recommendations to political leadership on local and state levels that would be appropriate to remove hurdles as possible.  
Timeline: May 2010, ongoing

Task 2: Convene meeting of PCRCP partners to analyze what rules and practices exist as hurdles for reentering offenders  
Timeline: August 2010

Subtask 1: Identify if any state or local issues general orders have eliminated any such barriers  
Timeline: August 2010

Subtask 2: Make recommendations to political leadership on local and state levels that would be appropriate to remove hurdles as possible.  
Timeline: August 2010, ongoing

**Goal 5: Implement coordinated data system to help with navigation and case management across organizations.**

*Objective 1: Create virtual framework for collecting data*

*Objective 2: Through Pinellas County Reentry Project, survey members to decide on what data will be collected*

Task 1: Compare databases created by individual organizations

Subtask 1: Analyze consistent data collected

Timeline: June 2010, ongoing

Subtask 2: Analyze data that is not consistent

Timeline: July 2010, ongoing

Subtask 3: Agree on data to be collected

Timeline: August 2010, ongoing

Subtask 4: All program partners collect and share similar data

Timeline: October 1, 2010, ongoing

*Objective 3: Establish ability to have remote access for all users*

Timeline: October 1, 2010, ongoing

*Objective 4: Update data regularly*

Subtask 1: Through PCRCP, meet bi-annually to review data collected, make changes accordingly

Timeline: bi-annually to begin in January 2011

*Objective 5: Disseminate Information for Evaluative, Sustainability purposes*

Task 1: Use developed cost analysis tools to show cost savings to taxpayers

Subtask 1: Analyze program results and progress, translate into actual dollar figure savings.

Timeline: Annually, to begin 12 months after first identified clients are established through the PCREC

Task 2: Advocate for policy change

Subtask 1: Create committee to develop goals in policy change that can aid in reentry programming sustainability

Timeline: September 2010, ongoing

Subtask 2: Present goals to PSCC, PCRCP, and local legislative contingent both state and federal

Timeline: Ongoing once developed, beginning presentation in October 2010

Task 3: Develop funding plan with multiple funding streams

Subtask 1: Create a strategic plan to examine different funding sources

Timeline: Immediate and ongoing with program partners

Subtask 2: Ensure funding streams are appropriate and sustainable (IE micro-business, federal, state and local contracts)

Timeline: Immediate and ongoing with program partners

#### Task 4: Community Ownership

Subtask 1: Disseminate information on cost savings, funding initiatives to the public at large through all forms of media

Timeline: Ongoing, as appropriate

#### Task 5: Replication of Program Elements

Subtask 1: Develop strategic plan in such a way that the program elements can be replicated throughout the County and into other jurisdiction

Timeline: June 2011, ongoing

### **Goal 6: Implement a formal evaluation component to help guide decisions about effective approaches to successful reentry and reduced recidivism, and plan for sustainability.**

Objective 1: Develop desired goals of evaluation

Task 1: Through meeting with key members of the PCRCP, outline key goals of analysis in process evaluation that are appropriate to overall goal of reduction of recidivism

Subtask 1: Implement process evaluation immediately

Timeframe: Ongoing: Monthly, Quarterly, Bi-annually, Annually

Objective 2: Immediately begin process evaluation with constant update to analyze what works, what doesn't and adjust accordingly

Subtask 1: Study results quarterly

Timeframe: Ongoing, quarterly

Subtask 2: Study results, prepare report for PSCC bi-annually

Timeframe: Ongoing, bi-annually

Objective 3: Plan for outcome evaluation uses, develop outcome evaluation

Task 1: Prepare annual outcome evaluation to show progress towards goals of strategic plan for program partners

Timeline: Annually

Task 2: Market progress made in reaching goals of the strategic plan to Pinellas County, other jurisdictions  
Timeline: Ongoing

Subtask 1: Contact media outlets to include television, print, radio  
Timeline: Ongoing

Subtask 2: Develop online presence for dissemination of strategic plan results and system improvements (social networking: Facebook, Twitter)  
Timeline: Begin April 2010, ongoing

**Goal 7: Establish committees within the Pinellas County Reentry Project in order to keep strategic plan a living document**

*Objective 1: Establish membership for each group outlined in strategic plan*

Task 1: Identify members and align commitment for Core Management Committee  
Timeline: April 2010

Task 2: Identify members and align commitment for Reentry Operational Committee  
Timeline: April 2010

Task 3: Identify members and align commitment for Services Committee  
Timeline: April 2010

*Objective 2: Annually analyze that goals are necessary and appropriate*

Task 1: Add additional goals as appropriate  
Timeline: Annually, suggested by appropriate committee, by agreement of PSCC, overall PCRCP task force

Task 2: Condense goals and objectives as appropriate  
Timeline: Annually, suggested by appropriate committee, by agreement of PSCC, overall PCRCP task force

**III. History**

Following a Department of Labor grant which helped partner Dream Center, Pinellas Ex-offender Re-entry Coalition (PERC), and Kids In Need of Families Offering Love, Kindness and Support (KINFOLKS) in 2005, Pinellas County felt the collaborative partnership should continue and evolve to provide much needed reentry services to ex-offenders within the County. Beginning in FY07, the three programs were funded by

Pinellas County to become the Pinellas County Reentry Project. The primary mission of the project was to fill an identified need to connect with individuals, usually, but not exclusively, during incarceration, to provide life skills, guidance, and a connection for reentry. The three programs frequently visit the jail; however, they provide primary service at 5 locations throughout the County that serve both releases from the jail as well as those returning from the Florida Department of Corrections. Services include referrals, transportation assistance, life skills training, clothing, food, housing, treatment, and a variety of additional reentry services. These programs meet monthly with County and Sheriff representatives to discuss issues and coordinate effectively. At these meetings, existing service providers are invited to discuss synergies and opportunities between programs and services. It has been a tremendously successful project serving close to 2,650 ex-offenders in FY08.

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As the coordinating body established by statute, the Public Safety Coordinating Council has the primary role of reviewing and maintaining the jail population, as well as considerations to returning populations from the Florida Department of Corrections. The Pinellas County Reentry Project is one component of the programs involved in the overall jail management planning, again as well as to deal with returning offenders to Pinellas County from the Florida Department of Corrections. Jail population status, program status and updates, and jail planning are all under the purview of the Public Safety Coordinating Council.

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The system continues to be reviewed and identified, this project is an important part of the implementation steps to move towards the future reentry design that can evolve to plug in services and effectively manage client needs across programs. As the project has progressed, we have found location to be a direct barrier to services with community locations being 5.5 miles or more from the jail. To initially address this concern, the County has now opened an office at the jail to aid with central coordination needs. Second, through associated planning and collaboration, an initial reentry model has been created. However, there is a need for greater coordination with existing services and programs to maximize impact. The three reentry programs are a vital component for the provision of reentry services. By adding to the dynamic, collaborative structure, new services could more easily 'plug in' to the reentry project to meet client needs. Additionally, through collaboration, information on service availability and client information can be improved for more effective case management across the organizations. This is a value added plan that attempts to use efficient coordination to gain a higher success with clients through innovative partnerships and open collaboration.

#### **IV. Direction**

The direction for the Reentry Project intends to develop truly dynamic structures that evolve with needs and availability over the next five years. We are working toward establishing a 'virtual' Reentry Center model that allows for a coordinated case management system, effective collaboration across programs, data and referral coordination, and flexibility to quickly connect with community services. Through proven success, the model can grow and expand to enhance the jail location through co-

location of vital services. This structure would include Core Management, an Operational Reentry Group, and a Treatment Referral Group.

#### *Reentry Project Coordinator*

A Reentry Project Coordinator position is an important component to aid in moving forward with plan coordination. In Year One of the operation, it will be important to aid in establishing the system-wide connections needed for a sustainable endeavor. The Project Coordinator will be responsible for ensuring the program components are successfully initiated through the coordination of direct project partners and implementation of contracts. The position will work on expanding collaboration to additional partners, and will assess existing and needed services for the coordinated service list. A primary role of this position will be the development and implementation of the planned database to be used by project partners. As the project progresses, the coordinator will shift focus to identifying future needs, developing funding partnerships, and finding avenues for sustainability.

#### *Task Force*

The Public Safety Coordinating Council is provided for by Florida Statute 951.26 to help oversee jail population and avoid jail overcrowding. The membership of the Pinellas County Public Safety Coordinating Council has been expanded under the Criminal Justice Reinvestment Act to have greater representation from service providers within the community. As with other jail programs and services, reentry reporting is a key element for guidance and future direction. This task force will help to review

program achievements and to make recommendations for cross-program collaboration and for prioritization and coordination of system needs.

*Current Pinellas County Reentry Project Partners*

- Pinellas County Board of County Commissioners
- Pinellas County Sheriff's Office
- Pinellas County Justice and Consumer Services
- Pinellas County Jail and Smart Choices Program
- WestCare
- Operation PAR
- Dream Center
- KINFOLKS
- PERC
- My Sister's Keeper
- Homeless Coalition/Pinellas Hope/Homeless Outreach
- Florida Department of Health and Human Services (HHS)
- Florida Department of Children and Families (DCF)
- WorkNet Pinellas
- Florida Department of Corrections
- University of South Florida/Florida Mental Health Institute (USF/FMHI)
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*Core Management*

Within the Core Management structure, strong case coordination will be the key to allow for a dynamic approach to reentry. Through a consistent and centralized case

management structure, individuals will be ‘navigated’ to the most appropriate services and agencies to meet their needs. As a core function, existing and new services will ‘connect’ with the system through a registration process in which services, capacity, qualifications, and requirements will be collected to create a complete and well maintained list of available referrals. As a program changes or services are eliminated, renewed, and/or expanded, the Core Management will record these changes for immediate adjustments to reentry services. These actions help to achieve the goals of seamlessly connecting reentry with community services with a priority placed on leveraging existing services and not recreating disparate services at greater community cost. This also helps to alleviate the fragmented information that takes valuable administrative time across all participating organizations.

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Under this structure, assessment and referral options will become a set suite of available services to ensure the most effective referrals are offered. A database is now in the operational stage to record the registration of reentry clients and of service organizations and service units, including full demographical/statistical information that results quickly to individualize program plans, and to simply update these plans electronically. This is a great improvement over the disparate information sources which traditionally exist across reentry services to better measure success, improve the ability to adjust with client needs, and to determine system gaps and program needs. The continuing goal is to use evidenced based methodology and practices to establish consistent, thorough outcome measures, which will aid in funding opportunities and sustainability.

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A central location has been an expanded goal in addition to the current reentry office at the jail to allow for the proper service provision for immediate reentry needs (i.e. non-sentenced offenders). In January, 2010, the Pinellas Ex-Offender Re-Entry Coalition signed a five year lease in a location directly across from the jail to serve Pinellas County as a full time reentry center for jail releases and those returning to Pinellas County from the Florida Department of Corrections. This will create a central service component that is sorely needed near the jail. Existing programs and services will help this approach by providing rotating staff coverage.

#### *Reentry Operational Group*

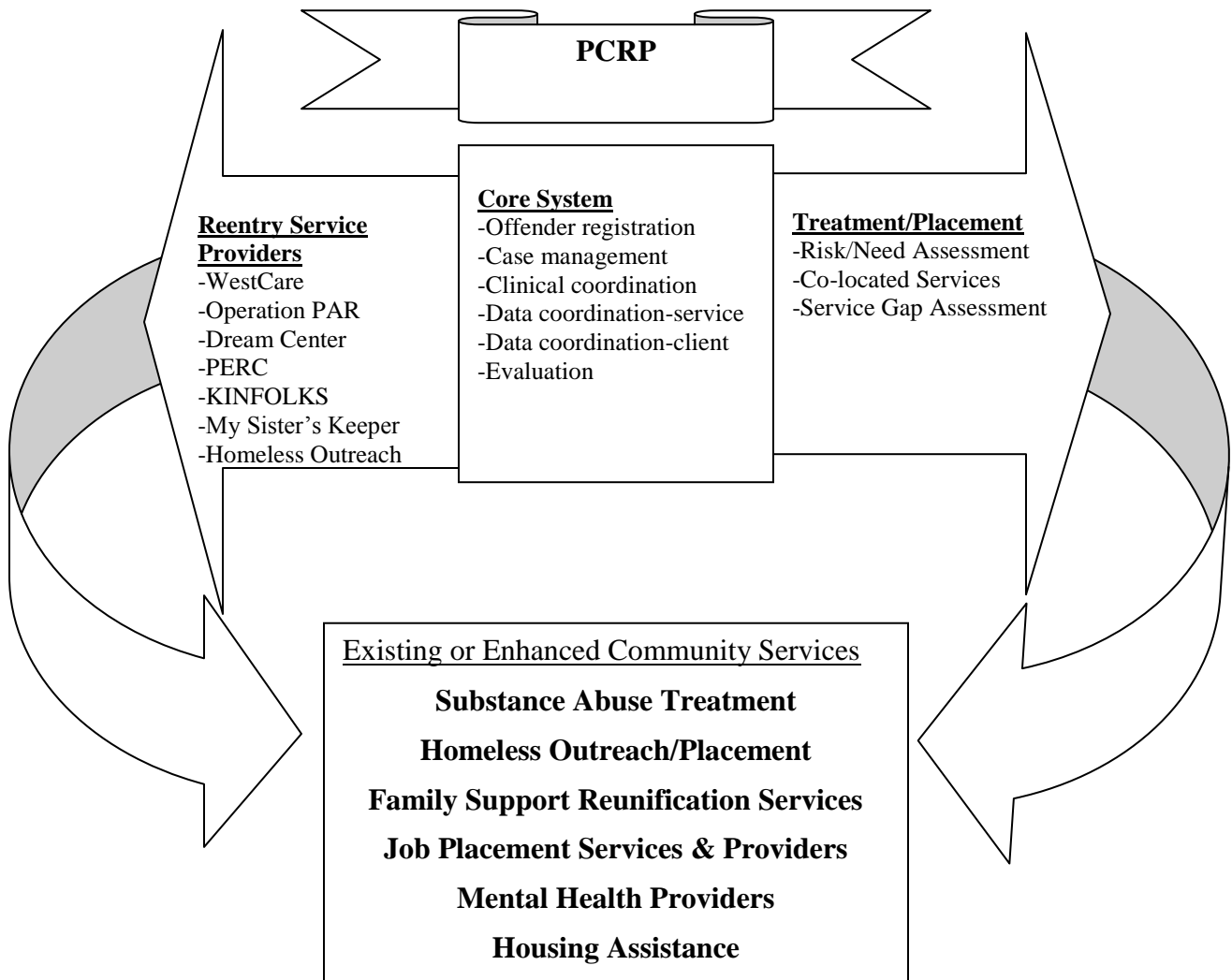
Leveraging the current structure, the Operational Group will expand from the current reentry collaboration with monthly meetings to discuss and document trends, issues, operational needs, concerns and next steps. Programs will determine best methods for staffing the new central location as a part of the reentry service provision. With this model, the programs will have direct interaction at the jail, immediate support as individuals leave the jail, and ongoing support within the community at reentry locations for all federal, state and local offenders. This group is critical in assessing system needs for reentry. New avenues and ideas for collaboration will be discussed and presented.

### *Services Group*

The goal of the Services Group is to coordinate the provision of standard services as a component of reentry. While new service capacity is always welcome, local jurisdictions are often resource strained. As a key piece of the strategy, existing programs and services will be provided a new avenue to reach a target population which they often seek within the community. The unfortunate reality is that the clients they seek to assist with mental health, substance abuse, and other concerns, make up a disproportionate number of the jail bookings. Of course, as gaps are identified, human service organizations will be asked to aid in developing the services needed to address the gaps in a coordinated manner. Additionally, the Services Group will continually look at structural barriers to reentry, including statutory and regulatory barriers, as well as addressing rules and practices that adversely impact this reentering population.

Ultimately, this strategy is intended to provide system coordination roles with an ultimate goal of reentry self-sufficiency. It should aid in resolving system fragmentation while creating the dynamic capacity for new services to plug in to the model with minor commitment and little overhead. In the end, programs should gain a new avenue for reaching their clients through reentry coordination.

## V. Current Pinellas County Reentry Project Services Map



## Criminal Justice Reentry Task Force –Through the Pinellas County Reentry Project

<u>Name</u>	<u>Current Status</u>	<u>Criminal Justice Reinvestment Grant Requirement</u>
Commissioner Susan Latvala 727-464-3276 <a href="mailto:slatvala@pinellascounty.org">slatvala@pinellascounty.org</a>	PSCC Chair	<b>The chairperson of the Board of County Commissioners, or another county commissioner designated by the chairperson, or, if the planning council is a consortium of counties, a county commissioner or designee from each member county.</b>
Bernie McCabe 727-4646221 <a href="mailto:efarrar@co.pinellas.fl.us">efarrar@co.pinellas.fl.us</a>	PSCC Member	The state attorney, or an assistant state attorney designated by the state attorney.
Bob Dillinger 727-464-6516 <a href="mailto:rgunnels@wearethehope.org">rgunnels@wearethehope.org</a>	PSCC Member	A public defender, or an assistant public defender designated by the public defender.
Chief Judge J. Thomas McGrady 727-464-7457 <a href="mailto:TMcgrady@jud6.org">TMcgrady@jud6.org</a>	PSCC Member	A circuit judge designated by the chief judge of the circuit.
Judge Patrick Caddell 727-453-7929 <a href="mailto:PCaddell@jud6.org">PCaddell@jud6.org</a>	PSCC Member	A county court judge designated by the chief judge of the circuit.
Major Daniel Simovich Pinellas County Jail 727-453-7402 <a href="mailto:dsimovich@pcsonet.com">dsimovich@pcsonet.com</a>	PSCC Member	The chief correctional officer.
Pinellas County Sheriff Jim Coats 727-582-6201 <a href="mailto:jcoats@pcsonet.com">jcoats@pcsonet.com</a>	PSCC Member	The sheriff, if the sheriff is the chief correctional officer dealing with local corrections, or a person designated by the sheriff.
Nancy Hamilton CEO Operation PAR 727-545-7271 <a href="mailto:NHamilton@OperPar.org">NHamilton@OperPar.org</a>	Member	The director of a local substance abuse treatment program, or a person designated by the director.

<p>John McMahon, Salvation Army 813-383-5780 <a href="mailto:John_McMahon@uss.salvationarmy.org">John_McMahon@uss.salvationarmy.org</a></p>	Member	The director of any county probation or pretrial intervention program, if the county has such a program.
<p>Ed Peachey, WorkNet Pinellas 727-507-4300 <a href="mailto:epeachey@worknetpinellas.org">epeachey@worknetpinellas.org</a></p>	Member	Representatives from county and state jobs programs and other community groups who work with offenders and victims, appointed by the chairperson of the board of county commissioner to 4-year term.
<p>Chief Harmon, St. Petersburg Police Department 727-893-7967 <a href="mailto:Chuck.Harmon@stpete.org">Chuck.Harmon@stpete.org</a> OR Chief Klein, Clearwater Police Department 727-562-4242 <a href="mailto:Sidney.Klein@Myclearwater.com">Sidney.Klein@Myclearwater.com</a></p>	Member	The police chief, or a person designated by the local police chiefs association.
<p>Ron Mason, Department of Corrections 727-518-3571 <a href="mailto:Mason.ron@mail.dc.state.fl.us">Mason.ron@mail.dc.state.fl.us</a></p>	Member	The state probation circuit administrator, or a person designated by the state probation circuit administrator.
<p>Tim Burns, Director, Office of Justice Coordination 727-453-7441 <a href="mailto:tburns@co.pinellas.fl.us">tburns@co.pinellas.fl.us</a></p>	PSCC Member	Head of local Office of Justice Coordination and Justice Programs.
<p>Gay Inskeep Trial Courts Admin. 727-582-7477 <a href="mailto:ginskeep@jud6.org">ginskeep@jud6.org</a></p>	Member	The local court administrator, or a person designated by the local court administrator.
<p>Tom Wedekind, PEMHS 727-545-6477 <a href="mailto:tom@pemhs.org">tom@pemhs.org</a></p>	Member	The director of a community mental health agency, or a person designated by the director.

<p>Bob Holm, Department of Children and Families 727-518-3271 <a href="mailto:Bob_holm@dcf.state.fl.us">Bob_holm@dcf.state.fl.us</a></p>	<p>Member</p>	<p>A representative of the substance abuse program office and the mental health program office of the Department of Children and Family Services, selected by the substance abuse and mental health program supervisor of the district in which the county is located.</p>
<p>Judith Turnbaugh, Pres, Local NAMI 727-942-8140 <a href="mailto:Turnj@aol.com">Turnj@aol.com</a></p>	<p>Member</p>	<p>A primary consumer of mental health services, selected by the substance abuse and mental health program supervisor of the district in which the primary consumer resides. If multiple counties apply together, a primary consumer may be selected to represent each county.</p>
<p>Frank Kopczynski, Chair Pinellas Ex-Offender Re-Entry Coalition 727-530-0146 <a href="mailto:info@exoffender.org">info@exoffender.org</a></p>	<p>Member</p>	<p>A member of current Re-Entry task force, council, coalition</p>
<p>Bob Neri, WestCare 727-502-0188 <a href="mailto:rneri@westcare.com">rneri@westcare.com</a></p>	<p>Member</p>	<p>A representative from an area homeless program or a supportive housing program.</p>
<p>James Uliasz, Department of Juvenile Justice 727-538-7100 <a href="mailto:James.uliasz@djj.state.fl.us">James.uliasz@djj.state.fl.us</a></p>	<p>Member</p>	<p>The director of the detention facility of the Department of Juvenile Justice, or a person designated by the director.</p>
<p>Tim Niermann, Department of Juvenile Justice 727-893-2000 <a href="mailto:Timothy.niermann@djj.state.fl.us">Timothy.niermann@djj.state.fl.us</a></p>	<p>Member</p>	<p>The chief probation officer of the Department of Juvenile Justice, or an employee designated by the chief probation officer.</p>
<p>NAMI</p>	<p>Invited</p>	<p>A family member of a primary consumer of community-based treatment services, selected by the substance abuse and mental health program supervisor of the district in which the family member resides.</p>